Horizon Scan January 2017

Current Awareness Service for Health Care Managers

Produced by William Harvey Library
George Eliot Hospital NHS Trust

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<table>
<thead>
<tr>
<th>Topic</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accident and Emergency</td>
<td>3</td>
</tr>
<tr>
<td>Cancer</td>
<td>4</td>
</tr>
<tr>
<td>Consultations</td>
<td>5</td>
</tr>
<tr>
<td>Diabetes</td>
<td>6</td>
</tr>
<tr>
<td>Doctors</td>
<td>7</td>
</tr>
<tr>
<td>Education</td>
<td>9</td>
</tr>
<tr>
<td>End of life</td>
<td>11</td>
</tr>
<tr>
<td>Finance</td>
<td>12</td>
</tr>
<tr>
<td>Guidelines</td>
<td>15</td>
</tr>
<tr>
<td>Hepatology</td>
<td>16</td>
</tr>
<tr>
<td>Hospitals</td>
<td>17</td>
</tr>
<tr>
<td>Leadership</td>
<td>18</td>
</tr>
<tr>
<td>NHS</td>
<td>19</td>
</tr>
<tr>
<td>Nursing and Midwifery</td>
<td>20</td>
</tr>
<tr>
<td>Obstetrics and Gynaecology</td>
<td>23</td>
</tr>
<tr>
<td>Ophthalmology</td>
<td>25</td>
</tr>
<tr>
<td>Paediatrics</td>
<td>26</td>
</tr>
<tr>
<td>Patients</td>
<td>27</td>
</tr>
<tr>
<td>Pharmacy</td>
<td>29</td>
</tr>
<tr>
<td>Public Health</td>
<td>30</td>
</tr>
<tr>
<td>Staff</td>
<td>34</td>
</tr>
</tbody>
</table>
The report reveals the full extent of the pressures and dangers that alcohol related problems place on emergency services. It discusses the impact on staff, the impact on service provisions and the effect on time and resources. It makes recommendations to reduce the demand on emergency services including greater partnership working, price limits on alcohol and greater public education on alcohol harm.

Cancer

Date
06/12/2016

Title
Simon Stevens sets out ambitious action to improve survival and quality of life for people with cancer

Publisher
NHS England

Summary
2,400 more cancer survivors over past year thanks to improved NHS cancer care.

NHS England’s chief executive Simon Stevens will today (Tuesday) announce the first wave of hospitals to benefit from a major national investment in NHS radiotherapy machines alongside £200m of funding over two years to improve local cancer services.

Speaking at the Britain Against Cancer conference in London today, Mr Stevens will say that survival rates are now at their highest ever.

https://www.england.nhs.uk/2016/12/ambitious-cancer-action/

Taken from
NHS England
Consultations

Date
21/12/2016

Title
Infected blood: reform of financial and other support

Publisher
Department of Health

Summary
Infected blood: government response to consultation on reform of financial and other support


Taken from
DH
Diabetes

Date
26/12/2016

Title
NHS Chief pledges help for 50,000 more people to tackle rising diabetes levels

Publisher
NHS England

Summary
50,000 more people at risk of Type 2 diabetes will be offered tailored support to avoid the potentially life-threatening condition.

In an expansion of a pioneering NHS programme, tens of thousands of people will be offered education and lifestyle coaching to reduce their risk of Type 2 diabetes.

https://www.england.nhs.uk/2016/12/tackling-rising-diabetes/

Taken from
NHS England
Doctors

Date
01/12/2016

Title
Managing Doctors, Doctors Managing

Publisher
King's Fund

Summary
This survey finds signs that hospital managers and senior doctors are working together better than in the past, but warns relations have been damaged by reorganisation and financial pressures. It finds that 60 per cent now believe local doctor-manager relationships are positive, up from 47 per cent in a 2002 study, and respondents are now more confident that managers put patient care first. However, a higher proportion of respondents (37 per cent) now believe relations are likely to deteriorate over the coming year, compared to only 13 per cent in 2002.


Taken from
King's Fund

Date
01/12/2016

Title
Being A Junior Doctor: Experiences From The Front Line Of The NHS

Publisher
King's Fund

Summary
This report explores the challenges that face the NHS from the perspective of junior doctors, and it is drawn directly from their experiences. It discusses workforce pressures, the working environment, staff wellbeing and access to


Taken from
King's Fund
Date
07/12/2016
Title
Medical Professionalism Matters: Report And Recommendations
Publisher
King's Fund
Summary
This report is the culmination of 18 months of events and conversations with the medical profession, from GPs, consultants and trainees who work on the ground, to royal colleges, training providers and employers. Among the most frequently raised issues were the lack of time and support to make a reality of reflective practice – at every stage of a doctor’s career. Doctors also cited problems around professional isolation, fragmentation of care for patients and poor communication.


Taken from
King's Fund
Increasingly heavy workloads are eroding the time doctors have for training, according to the GMC's annual survey of medical education and training in the UK. The 2016 national training survey, which canvassed opinions from around 55,000 doctors in training, showed that while most doctors continue to rate their training experience positively, there were areas of concern.

[http://kingsfund.blogs.com/health_management/2016/12/national-training-survey-2016-key-findings.html](http://kingsfund.blogs.com/health_management/2016/12/national-training-survey-2016-key-findings.html)

**Taken from**
King's Fund
Nicola Spencer introduces the enhanced Ambitions for Palliative and End of Life Care website which will be the new go-to place for resources and learning:

Struggling to keep up to date and informed on changes impacting on palliative and end of life care? Not sure where to find the latest resources and improvement examples?

Then you will be pleased to hear we have launched a tailor made national End of Life Care (EoLC) Knowledge Hub providing you with a 'one stop shop' of palliative and EoLC information.

In order to provide easier access to EoLC resources, we have brought together a comprehensive library of material, previously located across a multitude of sites, into one central library and hosted on the Ambitions website.

https://www.england.nhs.uk/2016/12/nicola-spencer/

Taken from
NHS England
End of life

Date
07/12/2016

Title
End Of Life Care For Infants, Children And Young People With Life-Limiting Conditions: Planning And Management

Publisher
King's Fund

Summary
This guideline covers the planning and management of end of life and palliative care in for infants, children and young people (aged 0–17 years) with life-limiting conditions. It aims to involve children, young people and their families in decisions about their care, and improve the support that is available to them throughout their lives.


Taken from
King's Fund
Finance

Date
01/12/2016

Title
NHS Financial Temperature Check

Publisher
King's Fund

Summary
This briefing sets out finance directors’ views on the financial issues facing the NHS in England and shows that the financial performance of the NHS in England continues to be a significant concern. Finance directors are broadly positive about the sustainability and transformation planning process, but warn of over-ambitious savings expectations and the scale of financial risk involved. They are also concerned about unclear governance and accountability. Many say they will prioritise their own organisation rather than the STP. Please note that you need to login to access this report.


Taken from
King's Fund

Date
06/12/2016

Title
Health Service Medical Supplies (Costs) Bill: Committee Stage Report

Publisher
King's Fund

Summary
This briefing paper provides an overview of the second reading and committee stage of the Health Service Medical Supplies (Costs) Bill 2016-17. The bill intends to make a number of amendments to the National Health Service Act 2006 on matters related to the control of medicine prices.


Taken from
King's Fund
Date
08/12/2016
Title
Targeting Better Health
Publisher
King's Fund
Summary
This report estimates that a new funding target – similar to those already in place for defence and international development spending – would increase NHS funding by £7 billion by 2020/21. It assesses a number of ways that a new health funding target could work and draws on lessons from other spending targets and recommends that the government introduce a target containing dual objectives to increase spending and improve care outcomes. It also sets out measures to hold the government-of-the-day to account and to ensure that there is transparency and accountability around the target.

http://kingsfund.blogs.com/health_management/2016/12/targeting-better-

Taken from
King's Fund

Date
23/12/2016
Title
2016-17 Guidance For Financial Monitoring And Accounts And Management Information Forms
Publisher
King's Fund
Summary
The financial monitoring and accounts and management information forms for 2016 to 2017 contains guidance on completing the forms for the completion of the 2016 to 2017 Q3 and year-end finance returns. The forms are sent directly to NHS


Taken from
King's Fund
Summary
Financial monitoring and accounts and management information forms (FMA) for NHS trusts to complete the 2016 to 2017 quarter 3 and year-end finance returns.

https://www.gov.uk/government/publications/nhs-trust-fma-guidance-2016-to-

Taken from
DH
Guidelines

Date
21/12/2016

Title
National health organisations publish a shared commitment to quality

Publisher
NHS England

Summary
The National Quality Board (NQB) has today (21 December) published a new framework that will promote improved quality criteria across all national health organisations for the first time.

The new publication provides a nationally agreed definition of quality and guide for clinical and managerial leaders wanting to improve quality.

The approach has been agreed by the national bodies that form the NQB to provide more consistency and to enable the system to work together more

https://www.england.nhs.uk/2016/12/shared-commitment/

Taken from
NHS England

Date
23/12/2016

Title
Development Of Learning From Radiotherapy Errors: Supplementary Guidance Series

Publisher
King’s Fund

Summary
This document presents the causative factor taxonomy; presents the refinement to the radiotherapy pathway coding which includes the introduction of the safety barrier taxonomy; and provides guidance on the application of the taxonomy. It also shares submission procedures for coding with radiotherapy staff and risk managers for inclusion in national analysis and encourages local application of the taxonomies to improve local learning from radiotherapy error and near miss


Taken from
King’s Fund
Summary
NICE are seeking comments and feedback on the draft quality standard for the treatment and prevention of liver disease. The draft standard advises GPs to send people for scans for cirrhosis if men are drinking more than 50 units per week or 22 pints and women are drinking more than 35 units per week or three and a half bottles of wine. The closing date for responses to the consultation is 2 February 2017.

Summary
This new analysis finds that the number of admissions to hospital are rising steeply and are outstripping increases in the NHS budget. It highlights the potential for rising hospital admissions to jeopardise the plans set out in the NHS five year forward view, which is based on an assumption that growth in hospital activity would be reduced to 1.3 per cent a year rather than the current rate of a 3.6 per cent increase per year. The paper argues that finding ways of moderating demand for hospital care should be prioritised and that the best hope for this lies in strengthening community services.

Leadership

Date
07/12/2016

Title
Lessons In Leadership From Women Clinical Commissioners: Practical Guidance To Support The Next Generation Of Women Clinical Leaders

Publisher
King's Fund

Summary
This publication aims to provide practical advice based on the experience of women CCG leaders at the top of their careers. It contains examples from women clinical commissioning leaders on the skills, values, and behaviours that helped them to succeed in their own roles. It also includes advice on supporting future women clinical commissioning leaders, including actively encouraging women colleagues to apply for leadership roles and making sure that wording in job adverts attracts rather than discourages female applicants.

http://kingsfund.blogs.com/health_management/2016/12/lessons-in-leadership-from-women-clinical-commissioners-practical-guidance-to-support-the-next-

Taken from
King's Fund
NHS Improvement's remit for 2016 to 2017

Summary
The remit letter and objectives from Health Minister Philip Dunne to NHS Improvement for the financial year 2016 to 2017.


Taken from
DH
Nursing and Midwifery

Date
01/12/2016

Title
Professor Jane Cummings, the Chief Nursing Officer for England, sets the record straight on the future of nursing

News

Professor Jane Cummings, the Chief Nursing Officer for England, sets the record straight on the future of nursing

Publisher
NHS England

Summary
Nursing and midwifery have changed dramatically since the days of Florence Nightingale and I am proud of what we as professions have achieved and continue to achieve.

Today there are more than half a million registered nurses and midwives in England with 50,000 working out of hospital in care homes and the care sector. Alongside them are more than a million care assistants providing support to our most vulnerable.


Taken from
NHS England

Date
08/12/2016

Title
Nursing degree apprenticeships: factsheet

Publisher
Department of Health

Summary
Eligibility and application information for the new nursing degree apprenticeship.


Taken from
DH
Date 09/12/2016
Title Nursing Degree Apprenticeship: Factsheet
Publisher King's Fund

Summary
This briefing outlines information on the new nursing degree apprenticeship which will enable people to train to become a graduate registered nurse through an apprentice route.


Taken from King's Fund

Date 09/12/2016
Title How Nurses Support Families Of Intensive Care Patients Towards The End Of
Publisher King's Fund

Summary
This systematic review finds that families of people dying in intensive care need to receive personalised communication and ongoing support, and be involved in the dying process. The findings support current NICE recommendations for health professionals to deliver care that meets the needs and preferences of the dying person and their family, wherever they are.


Taken from King's Fund
This paper analyses data at national and trust level to map the regions and NHS trusts in England who may be most vulnerable to the associated risks of Brexit and population growth. The analysis forecasts that areas with a high projected rate of population growth of over-85s and above average employment of nurses from the European Economic Area are most at risk of facing greater pressures in those health economies.


Taken from
King's Fund
Obstetrics and Gynaecology

Date
01/12/2016

Title
Statement opposing female genital mutilation

Publisher
Department of Health

Summary
This outlines what FGM is, the legislation and penalties involved and the help and support available. The statement is often referred to as a health passport.


Taken from
DH

Date
08/12/2016

Title
Safeguarding women and girls at risk of FGM

Publisher
Department of Health

Summary
Practical help to support NHS organisations developing new safeguarding policies and procedures for female genital mutilation (FGM).


Taken from
DH
Summary
I’ve now been the Assistant Head of Patient Choice for three months and I increasingly feel that I’ve joined at the most exciting time for the Maternity Pioneers and the Maternity Transformation programme as a whole.

NHS Change Day fell almost five months to the day that we announced the seven Maternity Pioneer sites and as we discussed and reflected on #MatExp and #MatImp, it was as Pioneers were driving forward their plans for launching pilots of Personal Maternity Care Budgets (PMCBs) within their areas. By the end of this financial year there will be women in sites across the country benefiting from a more open and transparent conversation about the choices available to them and choosing how they are supported in each stage of their maternity and birth journey.


Taken from
NHS England
Summary
NHS England has today announced that it will provide funding for further testing of the Argus II, also known as the Bionic Eye.

Ten patients will undergo surgery to tackle Retinitis Pigmentosa (RP), an inherited disease that causes blindness. The procedures will take place at Manchester Eye Hospital (MREH) and Moorfields Eye Hospital from 2017.

https://www.england.nhs.uk/2016/12/bionic-eye-surgery/

Taken from
NHS England
Paediatrics

Date
23/12/2016

Title
NHS England publishes updated guidance to country’s paediatric intensive care units

Publisher
NHS England

Summary
NHS England has today published updated guidance for managing seasonal pressures in paediatric intensive care.

The Paediatric Intensive Care Surge Standard Operating Procedure sets out instructions for managing unplanned peaks in demand for critical care beds, across the country’s 29 paediatric intensive care units (PICUs).


Taken from
NHS England
Patients

Date
06/12/2016

Title
Nutrition Checklist Project: Feedback Report

Publisher
King's Fund

Summary
This report contains the results of research with health and social care professionals and patients to ascertain the need for tools to help in the identification and self-identification of people who are malnourished or in need of


Taken from
King's Fund

Date
13/12/2016

Title
Learning, Candour And Accountability: A Review Of The Way NHS Trusts Review And Investigate The Deaths Of Patients In England

Publisher
King's Fund

Summary
This national review has found that the NHS is missing opportunities to learn from patient deaths and that too many families are not being included or listened to when an investigation happens. The report looked at how NHS trusts across the country identify, report, investigate and learn from the deaths of people using their services. The report calls for the development of a national framework so that NHS trusts have clarity on the actions required when someone in their care dies.


Taken from
King's Fund
Date
14/12/2016

Title
Universal Healthcare Without The NHS: Towards A Patient-Centred Health System

Publisher
King's Fund

Summary
This report recommends that the NHS emulates the best elements of various European health care systems, whilst retaining universal health care access, in order to improve the quality of care and performance. Proposals include opening the market to both non-profit and for-profit insurers, and the introduction of tax rebates for patients wishing to opt out of NHS care.


Taken from
King's Fund

Date
16/12/2016

Title
Nuffield Winter Insight: Winter Bed Pressures

Publisher
King's Fund

Summary
This briefing is the first in a series looking closely at some of the big issues behind pressure on the NHS in winter months. This briefing focuses on the findings of a new analysis of bed occupancy levels from NHS England situation reports for last winter.

http://kingsfundblogs.com/health_management/2016/12/nuffield-winter-insight-winter-bed-pressures.html

Taken from
King's Fund
Pharmacy

Date
21/12/2016

Title
Clinical pharmacy scheme set to benefit patients across England

Publisher
NHS England

Summary
NHS England is today launching a scheme to get 1,500 more clinical pharmacists working in GP surgeries – a move set to benefit patients across the country.

Clinical pharmacists are highly trained experts in disease and medication that can work as part of the general practice team to provide specialist advice for patients, particularly the elderly and those with multiple conditions.

https://www.england.nhs.uk/2016/12/clinical-pharmacy/

Taken from
NHS England
Public Health

Date
01/12/2016

Title
Health Matters: Increasing The Uptake Of HIV Testing

Publisher
King's Fund

Summary
This guidance outlines how providers and commissioners can normalise HIV testing and reduce barriers to uptake.


Taken from
King's Fund

Date
02/12/2016

Title
HIV Testing: Increasing Uptake Among People Who May Have Undiagnosed HIV

Publisher
King's Fund

Summary
This guidance recommends that HIV testing is offered to people who in areas with a high prevalence of HIV. Local data has found 54 local authority areas where HIV rates are classed as high and practice according to these new guidelines would see an additional 7.9 million people being offered HIV testing when they attend routine appointments.


Taken from
King's Fund
**Date**
09/12/2016

**Title**
Health And Wellbeing Communications Guide

**Publisher**
King's Fund

**Summary**
This guide is aimed at NHS health and wellbeing leads to help support them to deliver occupational health programmes and supporting interventions. The guide includes sections on planning your communications, building evaluation into your plan, how to appropriately choose your communications channels and developing a health and wellbeing brand - all while working with communications colleagues.


**Taken from**
King's Fund

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**Date**
09/12/2016

**Title**
Attitudes To Obesity: Findings From The 2015 British Social Attitudes Survey

**Publisher**
King's Fund

**Summary**
Public Health England commissioned a set of questions on obesity as part of the British Social Attitudes survey to inform its future work, this paper presents the analysis of the survey findings. The primary findings show that people underestimate their weight and struggle to identify the point when someone becomes obese. The survey also found that there is widespread understanding of some, but not all, of the health risks of obesity and that people who are obese are often the object of stigmatising attitudes.


**Taken from**
King's Fund
Date
16/12/2016
Title
Public health post-2013 report: government response

Publisher
Department of Health

Summary
The government response addresses each of the recommendations in the House of Commons Health Committee’s report on public health post-2013.


Taken from
DH

Date
16/12/2016
Title
What If We Eradicated Obesity? Looking Back From 2050

Publisher
King's Fund

Summary
The NHS if... is a collection of essays published by The King's Fund that explores hypothetical scenarios and their impact on the future of health and care. This essay explores a future in which obesity has been eradicated and the way in which it was tackled by national and local government as well as industry.


Taken from
King's Fund
Date
28/12/2016

Title
Blog from Chief Nursing Officer about local proposals to improve health and care

Publisher
NHS England

Summary
Writing for a national newspaper, Jane Cummings, Chief Nursing Officer at NHS England said:

The National Health Service is one of Britain’s proudest achievements. And today its staff do a superb job treating record numbers of patients. Quite rightly, people to want to protect our NHS when it is under pressure – but in doing this, they also need to allow it to change and improve.

https://www.england.nhs.uk/2016/12/jc-local-proposals-health-care/

Taken from
NHS England
Staff

Date
01/12/2016

Title
The Draft National Health Service Pension Scheme And Additional Voluntary Contributions (Amendment) Regulations 2017

Publisher
King's Fund

Summary
The Department of Health is consulting on changes to the NHS Pension Scheme rules to support the development of NHS England’s new models of care as described in the Five Year Forward View. The consultation document describes these changes and presents the draft statutory instrument, which also includes a set of technical corrections and clarifications to further improve the operation of the Pension Scheme rules. The closing date for comments is 26 January 2017.

http://kingsfundblogs.com/health_management/2016/12/the-draft-national-health-service-pension-scheme-and-additional-voluntary-contributions-amendment-

Taken from
King's Fund

Date
02/12/2016

Title
Sir Bruce Keogh honours NHS Trusts for healthy workforce efforts

Publisher
Department of Health

Summary
Sir Bruce Keogh, NHS England Medical Director, has honoured 21 NHS trusts for their work in helping staff get and keep healthy by employing a host of innovative techniques such as using walking meetings, a range of new technologies and extra support for shift workers.

https://www.england.nhs.uk/2016/12/healthy-workforce-awards/

Taken from
DH
Date 02/12/2016  
Title NHS Pension Scheme: Proposed Changes To Scheme Regulations  
Publisher King's Fund  
Summary This consultation seeks views on changes to the NHS pension scheme, including the rules, to support the development of NHS England’s new models of care. The consultation document describes these changes and presents the draft statutory instrument, which also includes a set of technical corrections and clarifications to further improve the operation of the pension scheme rules. The consultation closes on 26 January 2017.  
Taken from King's Fund

Date 05/12/2016  
Title Flu fighters urged to roll up their sleeves  
Publisher NHS England  
Summary The Chief Nursing Officer for England has today called on NHS staff to back the week-long #jabathon flu campaign. 

Professor Jane Cummings explained that as well as protecting themselves against flu, NHS staff would also be helping to protect the patients they come into contact with on a daily basis against the potentially deadly virus.

Led by NHS Employers, #jabathon aims to drive up the number of healthcare staff who have the flu vaccination this winter.  
https://www.england.nhs.uk/2016/12/flu-fighters/  
Taken from NHS England
Developing People - Improving Care: A Framework For Action On Improvement And Leadership Development In NHS-Funded Services

Publisher
King's Fund

Summary
This framework, co-developed by 13 bodies across health and care, is designed to help team leaders at every level of the NHS to develop improvement and leadership capabilities among their employees and themselves. The framework focuses on helping NHS and social care staff to develop four critical capabilities: systems leadership; quality improvement methods; inclusive and compassionate leadership; and talent management.


Taken from
King's Fund